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OPENING REMARKS BY
THE DIRECTOR OF TRAINING

Eleventh Agency Orientation Course

7 August 1953

I hope that you will enjoy this morning's presentation. It is a training course and, as such, has one primary purpose. Many of you who have come into Central Intelligence Agency recently or in the past have brought with you various skills and disciplines which you might believe were in diametric opposite to the mission of an intelligence officer. There are many of you here who have Doctors of Philosophy degrees in medicine, in psychology, in engineering, in science and philosophy, some of you are architects, some of you are accountants, some of you are personnel officers, some of you are administrative officers, some of you are secretaries. Your efficiency and your usefulness to CIA, however, careerwise, will depend upon how quickly you become aware of the necessity of your being, in addition, an intelligence officer. That is the primary purpose of this course.

There is a secondary purpose which I think I can explain by reading one small sentence from a recent report of a committee appointed by the President to examine certain affairs which are pertinent to this Agency. The report is TOP SECRET, and I think that by not mentioning the report I can declassify it to SECRET.

"More especially," the report says, "better efficiency and morale in the ranks of the public service," and by public service it is referring to the service under the National Security Council, "in our view depend upon new efforts to improve training programs for those entering into the field of national security affairs so as to provide not only greater technical competence and language and area knowledge but also a broader understanding of the significance of their own assignments." It's that last point that

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I believe is pertinent to this course--"to provide a broader understanding of the significance of their own assignment."

About two years ago when we were getting these courses under way for the first time, I discussed with General Smith the possibility of adding to the Agency panel of speakers a representative of the Intelligence Advisory Committee. General Smith agreed that we should do so and felt that it was most important, however, to ask a member of the Intelligence Advisory Committee who fully understood the mission and functions of that committee as related to the Central Intelligence Agency. He said it's important that the first speaker be one who is fully sympathetic and fully understanding of the relationship between components of the Intelligence Advisory Committee and CIA; and he asked me to invite General Cabell, then Director of Air Intelligence.

The next speaker is General Cabell, now Deputy Director of Central Intelligence.

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